Request for Proposals (RfP)
Local Nature-based Solutions Trainer

IUCN Regional Office for Eastern Europe and Central Asia
ADAPT: Nature-based solutions for resilient communities in the Western Balkans

Issue Date: 25 August 2021

Closing Date and Time: 20 September 2021, 23:59 CET

IUCN Contact:
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PART 1 – INSTRUCTIONS TO PROPOSERS AND PROPOSAL CONDITIONS

1.1. About IUCN

IUCN is a membership Union uniquely composed of both government and civil society organisations. It provides public, private and non-governmental organisations with the knowledge and tools that enable human progress, economic development and nature conservation to take place together.

Headquartered in Switzerland, IUCN Secretariat comprises around 950 staff in more than 50 countries.

Created in 1948, IUCN is now the world’s largest and most diverse environmental network, harnessing the knowledge, resources and reach of more than 1,300 Member organisations and some 15,000 experts. It is a leading provider of conservation data, assessments and analysis. Its broad membership enables IUCN to fill the role of incubator and trusted repository of best practices, tools and international standards.

IUCN provides a neutral space in which diverse stakeholders including governments, NGOs, scientists, businesses, local communities, indigenous peoples organisations and others can work together to forge and implement solutions to environmental challenges and achieve sustainable development.

Working with many partners and supporters, IUCN implements a large and diverse portfolio of conservation projects worldwide. Combining the latest science with the traditional knowledge of local communities, these projects work to reverse habitat loss, restore ecosystems and improve people’s well-being.

www.iucn.org
https://twitter.com/IUCN/

1.2. Summary of the Requirement

IUCN invites you to submit a Proposal for the individual consultancy of Local Nature-based Solutions Trainer – Western Balkans. The detailed Terms of Reference can be found in Part 2 of this RfP.

1.3. The procurement process

The following key dates apply to this RfP:
### 1.1. Conditions

IUCN is not bound in any way to enter into any contractual or other arrangement with any Proposer as a result of issuing this RfP. IUCN is under no obligation to accept the lowest priced Proposal or any Proposal. IUCN reserves the right to terminate the procurement process at any time prior to contract award. By participating in this RfP, Proposers accept the conditions set out in this RfP.

Proposers must sign the “Proposer's Declaration” and include it in their Proposal.

### 1.5. Queries and questions during the RfP period

Proposers are to direct any queries and questions regarding the RfP to the above IUCN Contact. No other IUCN personnel are to be contacted in relation to this RfP.

Proposers may submit their queries no later than 17:00 CET 13 September 2021.

As far as possible, IUCN will issue the responses to any questions, suitably anonymised, to all Proposers. If you consider the content of you question confidential, you must state this at the time the question is posed.

### 1.6. Amendments to RfP documents

IUCN may amend the RfP documents by issuing notices to that effect to all Proposers and may extend the RfP closing date and time if deemed appropriate.

### 1.7. Proposal lodgement methods and requirements

Proposers must submit their Proposal to IUCN no later than 23:59 CET on 20 September 2021 by email to: mihaela.draganlebovics@iucn.org. The subject heading of the email shall be [RfP – Local Nature-based Solutions Trainer – Western Balkans - [Proposer Name]]. Electronic copies are to be submitted in PDF and native (e.g. MS Word) format. Proposers may submit multiple emails (suitably annotated – e.g. Email 1 of 3) if attached files are deemed too large to suit a single email transmission. Proposals must be prepared in English and in the format stated in Part 3 of this RfP.

### 1.8. Late and Incomplete Proposals

Any Proposal received by IUCN later than the stipulated RfP closing date and time, and any Proposal that is incomplete, will not be considered. There will be no allowance made by IUCN for any delays in transmission of the Proposal from Proposer to IUCN.

### 1.9. Withdrawals and Changes to the Proposal

Proposals may be withdrawn or changed at any time prior to the RfP closing date and time by written notice to the IUCN contact. No changes or withdrawals will be accepted after the RfP closing date and time.

### 1.10. Validity of Proposals

Proposals submitted in response to this RfP are to remain valid for a period of 90 calendar days from the RfP closing date.

### 1.11. Evaluation of Proposals

The evaluation of Proposals shall be carried out exclusively with regards to the evaluation criteria and their relative weights specified in part 3 of this RfP.
PART 2 – THE REQUIREMENT

Background information

Climate change is increasing the frequency, intensity and magnitude of disasters, leading to a higher number of casualties as well as property and economic losses. Nature can provide cost-effective, no-regret solutions, which help increase community resilience beyond their capacity to absorb and recover from a single disaster, such as a flood or drought. The Western Balkan economies are among the most vulnerable with respect to climate change impacts affecting numerous sectors and domains. Yet, the value derived from deploying Nature-based Solutions in response to societal challenges remains underexplored and the application of approaches that integrate natural infrastructure remain insufficient and fragmented, not least due to gaps in knowledge and capacities. Beyond the positive impact on societies and improved management of disaster risks, Nature-based Solutions benefit habitats and biodiversity as well as support climate change mitigation and adaptation.

Initial consultations with stakeholders have shown that Nature-based Solutions have been acknowledged as a valuable approach in the context of disaster risk reduction and climate change adaptation. However, capacities and skills on the concept and its application remain low. Additionally, there has been little or no consideration as to the implications for vulnerable groups, the role of men and women in adapting to and preventing disaster risks. Reactionary responses to disasters have been prevalent in comparison to longer-term planning. With an increase of the frequency of extreme events as well as the approximation to international agreements and EU acquis, Western Balkan economies are working towards comprehensive adaptation and disaster risk management plans and strategies.

ADAPT: Nature-based Solutions for resilient societies in the Western Balkans is a project funded by the Swedish International Development Cooperation Agency (Sida) and implemented by IUCN. It aims to increase ecosystem and community resilience to climate change and environmental degradation in the Western Balkans. This regional umbrella initiative works with the six Western Balkan economies, regional and local partners.

The project will be implemented through the following three objectives:

1. Increasing the knowledge and awareness of nature-based disaster risk reduction solutions among decision makers, natural resource managers and local communities;
2. Integration of Nature-based Solutions and equitable climate-smart planning into adaptation and disaster reduction policy; and on

The consultants will build on existing research already done as part of ADAPT: scoping studies and comparative climate policy analysis. The objectives of the scoping studies were to understand the national context in terms of policy and legal framework for the application of NbS, they provided an overview of the most common natural hazards and disasters, elaborated on the added benefits of deploying NbS. They also identified knowledge, institutional and capacity gaps and barriers for the application of NbS, and provided recommendations and entry points for mainstreaming NbS into national disaster risk reduction and climate change policies and strategies.

Similarly, the comparative policy analysis contributes to ADAPT by analysing policies relevant for climate change adaptation, disaster risk reduction and biodiversity. The overall objectives of the regional comparative policy analysis are to analyse these policies in each of the Western Balkan economies against NbS principles and approaches, as embodied in the IUCN Global Standard for Nature-based Solutions criteria.

The Nature-based Solutions trainings will contribute directly to objective 1 and thus support increasing the knowledge and skills of decision makers, planners and practitioners on the role of Nature-based Solutions for climate change adaptation and disaster risk reduction. Particular emphasis will be put on the social benefits of
Nature-based Solutions, including community resilience, gender equality and more active participation of vulnerable groups. Indirectly the trainings will contribute also to increase NbS policy up-take since well trained and confident government officials will be able to advocate within their ministries for future NbS mainstreaming, budget allocations and deployment of NbS solutions on the ground.

Three training modules will be developed, which feed into the multiple levels at which the project engages. It involves government agencies, research institutions and civil society, which offers opportunities for knowledge exchange, wider capacity building and institutional strengthening as well as the potential for scaling up. Efforts will be made to revise all relevant training programmes, first those produced by IUCN and the Project Management Team will facilitate access to all necessary information. Secondly, those produced by other relevant stakeholders such as the PEDRR Training Course on Ecosystem-based Disaster Risk Reduction for Sustainable Development. The consultant will also make efforts towards integrating training modules into existing capacity building or future educational programmes.

The three training modules will run for three days each and cover the following topics:

- Policy and decision-making focussing on the foundations of Nature-based Solutions for policymaking and planning,
- Practice and implementation considering how to properly design, assess, monitor and scale up appropriate interventions, and
- Practical innovation, which will be organised as a field course building on the experiences from the two ADAPT pilot sites.

Scope of work

Building on the PEDRR training programme, IUCN seeks to engage two consultants (one international and one from the Western Balkan region) to produce three new tailored training modules on Nature-based Solutions for decision makers, local authorities and managers. The training modules will address challenges and opportunities in the Western Balkans and where appropriate discuss national interests and concerns. Based on the existing background note providing a general overview of the three training modules, the consultants will identify specific training needs, design and develop the content and training materials for the three modules tailoring it to the context of the Western Balkans as well as the particular audience and subsequently conduct trainings (3 modules x 3 days x 2 times).

Specific tasks

The local NbS trainer will support the international NbS trainer in the development and implementation of NbS training modules. The role of the local NbS trainer is to ensure that all training modules are tailored to the needs of the region and stakeholders concerned. Moreover, the selected consultant will co-lead the facilitation of the training workshops together with the international NbS trainer and identify opportunities for integrating the developed modules into existing programmes in the Western Balkan region. Please refer to the ToR of the international NbS trainer to better understand the relationship between these two consultancies.

In consultation with IUCN, national partners and other stakeholders, the local NbS trainer will:

i. Compile information on and review existing NbS related training/workshop concepts, educational programmes materials and information implemented in the Western Balkans to identify gaps as well as opportunities to complement such existing resources. The consultant will be asked to take that as a starting point and continue building on that knowledge;

ii. Support the international NbS trainer with the preparation of outlines for each of the three training modules, specifically focussing on tailoring information, resources and pedagogical methods and
learning goals to the local context of the Western Balkans, aligning with ADAPT knowledge products, including Scoping Studies and Comparative Policy Analysis;

iii. Support the international NbS trainer with the preparation of training materials, including presentations, worksheets, background reading, etc. as well as a training manual providing instructions for facilitators;

iv. In collaboration with IUCN identify additional actors in the Western Balkans that should receive training;

v. Co-lead the facilitation of six training workshops of three days each (2 per module);

vi. Support the international NbS trainer in the preparation of a report after each training;

vii. Identify opportunities for the integration of NbS training modules into capacity building or future educational programmes in the Western Balkan region. Take the lead in contacting the relevant authorities in charge of integrating IUCN training modules into their institutional or educational programmes in the long term. Determine what is the procedure and what are the steps necessary to reach this IUCN objective. In consultation with IUCN start and handle all formalities for these processes during the whole duration of the contract.

Expected deliverables and tentative timeframe

The local NbS trainer is required to perform all listed tasks and to submit the following products to IUCN:

<table>
<thead>
<tr>
<th>Task</th>
<th>Deliverable</th>
<th>Tentative timeframe</th>
</tr>
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<tbody>
<tr>
<td>1</td>
<td>Review of existing NbS related trainings</td>
<td>Analysis report specific to the Western Balkans</td>
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</table>
| 2    | Detailed module outlines | Outline Module 1 tailored to the context of the Western Balkans and taking account of ADAPT knowledge products  
Outline Module 2 tailored to the context of the Western Balkans and taking account of ADAPT knowledge products  
Outline Module 3 tailored to the context of the Western Balkans and taking account of ADAPT knowledge products | 15 November 2021 |
| 3    | Training materials, including training manual | Draft training materials and manual Module 1, tailored to the context of the Western Balkans  
Draft training materials and manual Module 2 tailored to the context of the Western Balkans  
Draft training materials and manual Module 3 tailored to the context of the Western Balkans  
Final training materials and manual Module 1 tailored to the context of the Western Balkans  
Final training materials and manual Module 2 tailored to the context of the Western Balkans  
Final training materials and manual Module 3 tailored to the context of the Western Balkans | 15 December 2021 |
| 4    | Identification of actors | List of additional actors that should receive training | 15 December 2021 |
| 5    | Facilitation (co-lead) of training workshops | Facilitation (co-lead) of training workshop 1  
Facilitation (co-lead) of training workshop 2 | 15th January to 15th of October 2022 |
<table>
<thead>
<tr>
<th>Task</th>
<th>Description</th>
<th>Details</th>
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</thead>
<tbody>
<tr>
<td>6.1</td>
<td>Facilitation (co-lead) of training workshop 3</td>
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<tr>
<td>6.2</td>
<td>Facilitation (co-lead) of training workshop 4</td>
<td></td>
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<tr>
<td>6.3</td>
<td>Facilitation (co-lead) of training workshop 5</td>
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<tr>
<td>6.4</td>
<td>Facilitation (co-lead) of training workshop 6</td>
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<tr>
<td>6.5</td>
<td>Reports on the successful completion of the training workshops</td>
<td>Contribution to report workshop 1</td>
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<tr>
<td>6.6</td>
<td>Contribution to report workshop 2</td>
<td></td>
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<tr>
<td>6.7</td>
<td>Contribution to report workshop 3</td>
<td></td>
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<tr>
<td>6.8</td>
<td>Contribution to report workshop 4</td>
<td></td>
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<tr>
<td>6.9</td>
<td>Contribution to report workshop 5</td>
<td></td>
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<tr>
<td>6.10</td>
<td>Contribution to report workshop 6</td>
<td></td>
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<tr>
<td>6.11</td>
<td>2 weeks after the training workshop was completed</td>
<td></td>
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<tr>
<td>7.1</td>
<td>Integration into existing capacity building/ educational programmes</td>
<td>List and review of opportunities for integration of NbS modules into existing programmes</td>
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<tr>
<td>7.2</td>
<td>15 January 2022</td>
<td></td>
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The tasks, deliverables and timelines presented above have been prepared in accordance with the current project work plan and logframe. Tasks, deliverables and timeframes may be adjusted in accordance with adaptive project management and updated yearly project work plan and logframe. This will be done in consultation between the consultant and the project team.

**Duration of the assignment**

The duration of this assignment will last over the period from the signing of the contract to 31 October 2022.

**Meetings and travel**

The consultant is required to participate in a number of virtual planning meetings and possible consultations. Further, the consultant will travel in the Western Balkan region to participate in NbS training workshops as per task 5.

All travel is subject to [IUCN's travel policy](#). Approval of costs for travel will be subject to prior written approval by IUCN ECARO and submission of all receipts.

**Responsibilities and communication**

The consultant is mandated by IUCN for all the tasks and deliverables mentioned in above sections. All deliverables need to be submitted to IUCN ECARO in English by the given deadline.
PART 3 – THE EVALUATION MODEL

The selection criteria will consist of a technical and financial component. A weighting will be provided to each component as follows: Technical Weighting Factor 85%, Financial Weighting Factor 15%, with the total score a combination of these two percentages.

The evaluation of proposals shall be carried out exclusively with regards to the evaluation criteria and their relative weights specified in the table below:

<table>
<thead>
<tr>
<th>Evaluation criteria</th>
<th>Maximum attainable points</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Professional experience of the expert in capacity building and the delivery of training sessions to diverse audience in the field of Nature-based Solutions, Ecosystems based Adaptation (EbA) or EcoDRR. Extensive experience in research, developing NbS training materials EbA or EcoDRR tools and mechanisms, project development, implementation at local, national and/or international levels</td>
<td>45</td>
</tr>
<tr>
<td>2. Quality of the project methodology and work plan;</td>
<td>30</td>
</tr>
<tr>
<td>3. Qualifications of the expert related to local understanding, practical solution orientated experience and understanding of relevant legal context and governance arrangements in the Western Balkans.</td>
<td>10</td>
</tr>
<tr>
<td>4. Price score.</td>
<td>15</td>
</tr>
<tr>
<td><strong>Total Score</strong></td>
<td><strong>100</strong></td>
</tr>
</tbody>
</table>

A Price Score (PS) is assigned to all Proposals applying the following formula:

\[ PS = 15 \times \frac{LP}{PP} \]

Where:

PS is the Price Score of the offer under evaluation;

15- is the maximum score in points obtainable in the Price evaluation;

LP is the value of the lowest Budget offered by all Proposals in the Price evaluation;

PP is the value of the Budget offered through the Proposal under evaluation.

The contract will be awarded to the Proposal, which has obtained the highest total score.
PART 4 – INFORMATION TO BE PROVIDED BY PROPOSERS

By participating in this RfP, Proposers are indicating their acceptance to be bound by the conditions set out in this RfP.

This Part details all the information Proposers are required to provide to IUCN. Submitted information will be used in the evaluation of Proposals. Proposers are discouraged from sending additional information, such as sales brochures, that are not specifically requested.

Each of the following must be submitted as a separate document, and will be evaluated separately.

4.1. Declaration

Please read and sign the Declaration and include this in your proposal.

4.2. Technical information/Service Proposal

Proposers are required to submit the following details in their technical proposal:

- Executive summary of proposal.
- Candidate’s background, including CV.
- List of similar projects within the last 5 years.
- At least one relevant example demonstrating the expert’s experience in conducting capacity building and delivery of training sessions to diverse audiences on the topic of nature-based solutions and Ecosystems based Adaptation (EbA);
- Project methodology, including a description of how the expert intends to undertake the delivery of tasks, providing justification of the approach.
- Work plan.
- A short budget description that demonstrates that the assignment will be done within the budget envelope.
- Contact details of 3 referees, familiar with the proponent’s experience.

4.3. Pricing information

Prices include all costs

The maximum available budget for this consultancy is EUR 16,200. Submitted rates and prices are deemed to include all costs, insurances, taxes, fees, expenses, liabilities, obligations, risk and other things necessary for the performance of the Requirement. Any charge not stated in the Proposal as being additional, will not be allowed as a charge against any transaction under any resultant Contract.

Applicable Goods and Services Taxes

Proposal rates and prices shall be exclusive of Value Added Tax.

Currency of proposed rates and prices

Unless otherwise indicated, all rates and prices submitted by Proposers shall be in Euro.

Schedule of payments

The consultant will be remunerated after approval of deliverables submitted according to the tentative timeframe agreed under section ‘Expected deliverables and tentative timeframe’.
PART 5 – PROPOSED CONTRACT

Below is the proposed Contract for the Nature-based solutions field expert in Albania. IUCN reserves the right to amend the proposed Contract prior to signature but, in submitting a Proposal, Proposers acknowledge that this is a standard IUCN contract template and will only be amended at IUCN’s discretion.

CONSULTANCY AGREEMENT
(the “Agreement”)

between

IUCN, International Union for Conservation of Nature and Natural Resources, an international association established under the laws of Switzerland, with its World Headquarters located at Rue Mauverney 28, 1196 Gland, Switzerland operating in Serbia through its Regional Office for Eastern Europe and Central Asia IUCN ECARO (hereafter “IUCN”),

and

[name of other party], domiciled at [address], [country] (hereafter “Consultant”)

IUCN and the Consultant shall be referred to herein individually as a “Party” and together as the “Parties”.

PREAMBLE

Whereas the mission of IUCN is to influence, encourage and assist societies throughout the world to conserve the integrity and diversity of nature and to ensure that any use of natural resources is equitable and ecologically sustainable;

[OPTION 1] Whereas IUCN has received a donation from [name of the Donor] (hereafter the “Donor”) to implement the Project [insert the name] (the “Project”) and wishes to benefit from certain skills and abilities of the Consultant with the aim of providing IUCN with assistance and support in [describe the activities for which support is expected from Consultant].

[OPTION 2] Whereas IUCN wishes to obtain advisory and consulting services from the Consultant [for XXX or in the area of XXX] and the Consultant agrees to assist IUCN with such services under the terms and the conditions set forth in this Agreement.

Whereas the Consultant has represented to IUCN that it has the required expertise and experience;

Now therefore the Parties agree as follows:

1. SERVICES

1.1 The Consultant will [short description of the services] and perform the tasks and deliver the deliverables no later than the agreed deadline(s) as set out in the terms of reference attached as Annex I (the “Services”).

1.2 IUCN reserves the right to request any reports (progress, financial or otherwise additional to those required under the Agreement), which could be considered to be reasonably required to evidence satisfactory performance under the Agreement.

1.3 The Consultant shall not subcontract the Services to third parties without the prior written consent of IUCN. However the Consultant may under his/her own responsibility use the services of others provided such services are of an auxiliary or clerical nature.
2. TERM

This Agreement comes into effect on [date] [or] [upon its signature by both Parties] (the “Effective Date”) and will expire on [date] (the “Expiration Date”).

3. INDEPENDENT STATUS

3.1 The Consultant acknowledges that he/she is engaged as an independent contractor and shall perform under his/her sole responsibility. Nothing in this Agreement shall render the Consultant an employee, agent or partner of IUCN and the Consultant will not hold himself/herself out as such.

3.2 The Consultant shall have no authority to enter into contracts or to incur any other legally binding commitment on behalf of IUCN.

3.3 The Consultant shall not hold himself/herself out or permit himself/herself to be held out as having authority to do or say anything on behalf of or in the name of IUCN.

4. OBLIGATIONS

1.1 The Consultant shall carry out his/her duties in an expert and diligent manner and to the best of his ability; he/she shall promptly and faithfully comply with all lawful and reasonable requests which may be made by the IUCN Contact Person.

1.2 The Consultant shall give written or oral advice or information regarding the execution of the Services as and when required by IUCN.

1.3 In the case of illness, accident or a case of Force Majeure as described under clause 14.3 preventing him/her from performing the Services, the Consultant shall promptly notify IUCN in writing of such impediment.

5. REMUNERATION

5.1 As full remuneration for the services performed under the terms of this Agreement, IUCN shall pay the Consultant a fixed and firm lump sum of [currency/amount in numbers (amount spelled out in letters)] (“the Remuneration”) based on [number of days] days of work at a daily rate of [daily rate] as follows:

5.1.1 A first instalment of [currency/amount in numbers (amount spelled out in letters)] corresponding to 30% of the Remuneration upon receipt of a signed copy of this Agreement together with a first invoice;

5.1.2 A second instalment of [currency/amount in numbers (amount spelled out in letters)] corresponding to 30% of the Remuneration upon delivery and IUCN written acceptance of [please indicate what task(s)/deliverable(s) will trigger payment]; and

5.1.3 A third and last instalment of [currency/amount in numbers (amount spelled out in letters)] corresponding to remaining 40% of the Remuneration upon satisfactory and timely completion and IUCN written acceptance of all Services as specified in Annex I.

5.2 If the tasks defined in the Agreement are not fulfilled to the satisfaction of IUCN within the requested time limit, IUCN reserves the right to withhold any further payments and recuperate any funds already paid for unfulfilled Services.

5.3 IUCN shall make payments to the Consultant’s bank account (to be opened in the name of the Consultant in the place where Consultant is established or where the Services are provided) as follows:

Complete Account name: [xxx]
Account type and currency: [xxx]
Bank name: [xxx]
5.4 Funds that remain unused at the Expiration Date or termination date of this Agreement must be returned to IUCN within sixty (60) days following either of such dates, as applicable.

6. TRAVEL EXPENSES

6.1 Travel expenses in connection with this Agreement shall not exceed [currency/amount in numbers] [(currency and amount in words)]. All travel has to be approved by the Contact before any reservation is made.

6.2 The IUCN Travel Policy (April 2019) shall apply to all travel expenses and is available at https://www.iucn.org/corporate/finance/procurement/iucn-travel-policy.

6.3 A financial report with receipts (e.g. transportation, accommodation, meals and incidentals) must be submitted in the currency of the Agreement to the IUCN Contact Person in order for reimbursement to be made.

7. CONSULTANT’S WARRANTIES AND UNDERTAKINGS

7.1 The Consultant undertakes to IUCN that he/she will duly pay the tax and national insurance contributions which are due from him/her whether in Switzerland or elsewhere in relation to the payments to be made to him/her by IUCN pursuant to this Agreement.

7.2 The Consultant warrants that his/her performance of the Services under the terms of this Agreement will not infringe on the rights of any third party or cause him/her to be in breach of any obligation towards a third party.

7.3 The Consultant shall maintain at its sole expense liability and any other relevant insurance covering the performance of this Agreement. IUCN may require the Consultant to provide to a certificate of insurance evidencing such coverage.

7.4 The Consultant represents and warrants that no part of the Remuneration shall be provided to, or used to support, individuals and organizations associated with terrorism as identified on any sanction list published by the European Union, the United States Government, the United Nations Security Council or other relevant agency or body.

8. CONFIDENTIALITY

8.1 The Consultant will not disclose or use, at any time during or subsequent to this Agreement, any confidential information of IUCN or any other non-public information relating to the business, financial, technical or other affairs of IUCN except as required by IUCN in connection with the Consultant’s performance of this Agreement or as required by law. In particular, but without prejudice to the generality of the foregoing, the Consultant shall keep confidential all Intellectual Property and know-how disclosed to him/her by IUCN, which becomes known to him/her during the period of this Agreement or which he/she develops or helps to develop in providing the Services to IUCN.

8.2 The Consultant shall:
8.2.1 not disclose to third parties without express prior written consent of IUCN the results of work performed as part of the provision of the Services;
8.2.2 disclose know-how and other confidential information of IUCN which is provided by IUCN to the Consultant for the purpose of carrying out the Services only to those persons necessary to accomplish the Services and only to the extent necessary for the proper performances of the Services.
8.3 The Consultant agrees to immediately notify IUCN in writing if he/she becomes aware of any disclosure in breach of the obligations of this clause 8. At the request of IUCN, the Consultant will take all steps necessary to prevent further disclosure.

9. PROPERTY OF RESULTS

All notes, memoranda, correspondence, records, documents and other tangible items made by the Consultant in the course of providing the Services will be and remain at all times the property of IUCN. At any time, even after the termination of this Agreement, the Consultant shall, upon request, promptly deliver to IUCN all such tangible items which are in his/her possession or under his/her control and relate to IUCN, its business affairs and clients and/or the Services and he/she may not make or retain copies.

10. INTELLECTUAL PROPERTY

10.1 Intellectual Property rights are any and all rights and prerogatives, registered or not, arising from the Swiss and international legislation on the protection of notably patents, design, trademark, as well as know-how and trade secrets.

10.2 All Intellectual Property rights conceived or made by the Consultant in the course of providing the Services will belong to IUCN and the Consultant hereby agrees to assign to IUCN or its nominee, with full title guarantee, all rights in and to any Intellectual Property resulting from the provision of the Services for the full duration of such rights, wherever in the world enforceable.

10.3 The Consultant confirms that IUCN shall have all rights of development, manufacture, promotion, distribution and exploitation in relation to the projects undertaken and products developed in the course of the provisions of the Services and the Intellectual Property created or arising from the provision of the Services.

11. LIABILITY

The Consultant agrees to indemnify and hold IUCN harmless from any and all losses and damages that IUCN may incur as a result of Consultant’s actions or omissions in rendering the Services or the breach of any of the Consultant’s obligations contained in this Agreement.

12 COMMUNICATION AND NOTICES

12.1 All correspondence and notices in connection with the implementation of this Agreement must be directed as follows:

<table>
<thead>
<tr>
<th>IUCN Contact Person</th>
<th>Consultant Contact Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>[name]</td>
<td>[name]</td>
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<tr>
<td>[title]</td>
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<td>[name of IUCN Programme/Office]</td>
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12.2 In case the Contact Person is being changed, the authorized representative of each Party shall notify the other Party in writing (email accepted).
13 FRAUD, CORRUPTION AND ETHICS

13.1 The Consultant shall comply with the terms of the IUCN’s Code of Conduct and Professional Ethics for the Secretariat, available at http://cmsdata.iucn.org/downloads/code_of_conduct_and_professional_ethics.pdf, which by signing this Agreement, the Consultant confirms he/she has reviewed and accepted.

13.2 The Consultant shall comply with the standards of conduct set forth in IUCN's Anti-fraud Policy, available at http://cmsdata.iucn.org/downloads/anti_fraud_policy.pdf, which by signing this Agreement, the Consultant confirms he/she has reviewed and accepted.

14 TERMINATION

14.1 Termination for cause

14.1.1 IUCN reserves the right to terminate this Agreement in whole or in part, upon written notice with immediate effect in the event that the Consultant:

i. has falsified or provided inaccurate, incomplete or misleading information in any documentation provided to IUCN;

ii. defaults in carrying out any of its obligations under this Agreement;

iii. has engaged in illegal acts, including, without limitation fraudulent or corrupt actions as defined in Code of Conduct and Professional Ethics for the Secretariat and IUCN's Anti-fraud Policy (hereafter referred to as a “Fraud”);

14.1.2 If it is determined that the Consultant has committed Fraud in competing for or in the performance of this Agreement, all expenditures incurred under this Agreement shall be undue and the Consultant shall promptly reimburse IUCN for all expenditures incurred in the performance of this Agreement.

14.2 Termination for lack of Donor funds

IUCN shall have the right to terminate this Agreement with immediate effect and without any liability for damages to the Consultant in case the agreement between IUCN and the Donor is terminated and/or the Remuneration funds become unavailable to IUCN.

14.3 Termination for force majeure

The performance of this Agreement by either Party is subject to acts of God, war, government regulations, disaster, strikes (excluding strikes of respective Parties’ personnel), civil disorders, curtailment of transportation facilities, or other emergencies making it illegal or impossible for either Party to perform its obligations. This Agreement may be terminated unilaterally without compensation for any one or more of the foregoing reasons by written notice from one Party to the other.

14.4 Effects of Termination

In the event of termination under this article, the Consultant shall within thirty (30) days of termination, and at IUCN’s request:

14.4.1 to the extent possible, complete the Services subject to the Remuneration made available until the date of termination and stop all ongoing activities;

14.4.2 refund to IUCN any advance payments received in excess of the total expenditure incurred as evidenced in the invoices submitted to IUCN,

14.4.3 reimburse IUCN for any expenditures made in breach of the terms of this Agreement; and

14.4.4 submit final technical and financial reports and any other materials, deliverables, works or other outputs created as at the date of termination under this Agreement.
15 APPLICABLE LAW AND DISPUTE RESOLUTION

15.1 The performance and interpretation of this Agreement will be subject exclusively to the laws of Switzerland, excluding its conflict of laws principles.

15.2 Any dispute arising out of or in relation with this Agreement that cannot be resolved amicably by the Parties or by way of mediation shall be submitted to the competent courts of Lausanne, Switzerland.

16 GENERAL PROVISIONS

16.1 This Agreement is the complete understanding between IUCN and the Consultant and replaces all other agreements and understandings in reference to the subject matter of this Agreement.

16.2 Any modification or amendment of this Agreement shall be in writing and shall become effective if and when signed by both Parties.

16.3 This Consultancy Agreement is non-exclusive. IUCN is free to consult other experts in the Consultant’s field of specialization.

16.4 This Agreement is personal to IUCN and the Consultant, and neither Party may sell, assign or transfer any duties, rights or interests created under this Agreement without the prior written consent of the other.

16.5 Either Party waives all and any rights of set-off against any payments due hereunder and agrees to pay all sums due hereunder regardless of any set-off or cross claim.

16.6 All provisions that logically ought to survive termination of this Agreement shall survive.

In witness whereof, the undersigned, being duly authorized to do so, have executed this Agreement in the English language in two (2) originals.

IUCN, International Union for Conservation of Nature and Natural Resources

[full name of OTHER PARTY]

Date: __________________________          Date: __________________________

[Name of representative]                        [Name of representative]

[Position of representative]                    [Position of representative]
### PART 6 – DEFINITIONS

For the purposes of this Request for Proposal (RfP) the following definitions apply:

<table>
<thead>
<tr>
<th>Term</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contract</td>
<td>Means any contract or other legal commitment that results from this Request for Proposals.</td>
</tr>
<tr>
<td>Contractor</td>
<td>Means the entity that forms a Contract with IUCN for provision of the Requirement.</td>
</tr>
<tr>
<td>Instructions</td>
<td>Means the instructions and conditions set out in Part 1 of this Request for Proposals.</td>
</tr>
<tr>
<td>IUCN</td>
<td>Means IUCN, International Union for Conservation of Nature and Natural Resources.</td>
</tr>
<tr>
<td>IUCN Contact</td>
<td>Means the person IUCN has nominated to be used exclusively for contact regarding this Request for Proposals and the Contract.</td>
</tr>
<tr>
<td>Proposal</td>
<td>Means a written offer submitted in response to this Request for Proposals.</td>
</tr>
<tr>
<td>Proposer</td>
<td>Means an entity that submits, or is invited to submit, a Proposal in response to this Request for Proposals.</td>
</tr>
<tr>
<td>Requirement</td>
<td>Means the supply to be made by the Contractor to IUCN in accordance with Part 2 of the RfP.</td>
</tr>
<tr>
<td>RfP</td>
<td>Request for Proposals</td>
</tr>
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