



# Request for Proposals (RfP) Potential financial mechanism and funding sources to support FLR implementation

**IUCN Washington D.C.  
Forest Landscape Restoration Implementation (FLR) Hub  
Forest Conservation Program**

**Issue Date: 22<sup>nd</sup> November 2021**

**Closing Date and Time: 8<sup>th</sup> December 2021; 23:59 EST**

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## **PART 1 – INSTRUCTIONS TO PROPOSERS AND PROPOSAL CONDITIONS**

### ***1.1. About IUCN***

IUCN is a membership Union uniquely composed of both government and civil society organizations. It provides public, private, and non-governmental organizations with the knowledge and tools that enable human progress, economic development, and nature conservation to take place together.

Headquartered in Switzerland, IUCN Secretariat comprises around 950 staff in more than 50 countries.

Created in 1948, IUCN is now the world's largest and most diverse environmental network, harnessing the knowledge, resources, and reach of more than 1,300 Member organizations and some 10,000 experts. It is a leading provider of conservation data, assessments, and analysis. Its broad membership enables IUCN to fill the role of incubator and trusted repository of best practices, tools, and international standards.

IUCN provides a neutral space where diverse stakeholders, including governments, NGOs, scientists, businesses, local communities, indigenous peoples organizations, and others, can work together to forge and implement solutions to environmental challenges and achieve sustainable development.

Working with many partners and supporters, IUCN implements a large and diverse portfolio of conservation projects worldwide. Combining the latest science with the traditional knowledge of local communities, these projects work to reverse habitat loss, restore ecosystems and improve people's well-being.

[www.iucn.org](http://www.iucn.org)  
<https://twitter.com/IUCN/>

### ***1.2. Summary of the Requirement***

IUCN invites you to submit a proposal to conduct a study on **'Potential financial mechanisms and funding sources (public and private) available for all six project countries.** IUCN will accept applications from individuals and organizations that can provide all services required. The applicants can find detailed Terms of Reference/description of the Requirement in Part 2 of this RfP.

### ***1.3. The procurement process***

The following key dates apply to this RfP:

<b>RfP Issue Date</b>	22 <sup>nd</sup> November 2021
<b>RfP Closing Date and Time</b>	8 <sup>th</sup> December, 2021, 23.59 EST
<b>Estimated Contract Award Date</b>	15 <sup>th</sup> December, 2021

#### **1.4. Conditions**

IUCN is not bound to enter into any contractual or other arrangements with any Proposer due to issuing this RfP. IUCN is under no obligation to accept the lowest priced Proposal or any Proposal. IUCN reserves the right to terminate the procurement process at any time before contract award. By participating in this RfP, Proposers accept the conditions set out in this RfP.

IUCN requires Proposers to refrain from corrupt and fraudulent/prohibited practices in participating in this procurement. To this end, Proposers must sign the "[Proposer's Declaration](#)" and include it in their proposal.

#### **1.5. Queries and questions during the RfP period**

Proposers are to direct any queries and questions regarding the RfP to the above IUCN Contact. Proposers should not contact any other IUCN personnel about this RfP.

Proposers may submit their queries no later than 30<sup>th</sup> November 2021, 17:00 EST.

As far as possible, IUCN will issue the responses to any questions, suitably anonymized, to all Proposers. If you consider the content of your question confidential, you must state this when the question is posed.

#### **1.6. Amendments to RfP documents**

IUCN may amend the RfP documents by issuing notices to that effect to all Proposers and may extend the RfP closing date and time if deemed appropriate.

#### **1.7. Proposal lodgement methods and requirements**

Proposers must submit their proposal to IUCN no later than 23.59 EST on 8<sup>th</sup> December 2021 by email to: [chetan.kumar@iucn.org](mailto:chetan.kumar@iucn.org) and [inna.bilshchuk@wwf.de](mailto:inna.bilshchuk@wwf.de). The subject heading of the email shall be [RfP – FLR Hub market and business analysis- [Proposer Name]]. Electronic copies are to be submitted in PDF and native (e.g., M.S. Word) format. Proposers may submit multiple emails (suitably annotated – e.g., Email 1 of 3) if attached files are deemed too large to suit a single email transmission.

Proposals must be prepared in English and the format stated in Part 3 of this RfP.

#### **1.8. Late and Incomplete Proposals**

Any Proposal received by IUCN later than the stipulated RfP closing date and time, and any incomplete proposal will not be considered. IUCN will make no allowance for any delays in transmission of the Proposal from Proposer to IUCN.

#### **1.9. Withdrawals and Changes to the Proposal**

Proposals may be withdrawn or changed at any time before the RfP closing date and time by written notice to the IUCN contact. No changes or withdrawals will be accepted after the RfP closing date and time.

#### **1.10. Validity of Proposals**

Proposals submitted in response to this RfP are valid for 90 calendar days from the RfP closing date.

#### **1.11. Evaluation of Proposals**

The evaluation of Proposals shall be carried out exclusively with regards to the evaluation criteria and their relative weights specified in part 3 of this RfP.

## **PART 2 – THE REQUIREMENT**

### **1. Background**

The Forest Landscape Restoration (FLR) Hub is a new partnership among the International Union for Conservation of Nature (IUCN), World Wide Fund for Nature (WWF), and World Resources Institute (WRI), in consultation with and supported by the German Government (BMU-IKI). The Hub is demand-responsive to countries, local stakeholders, and partners seeking to overcome FLR bottlenecks and build on success factors to accelerate and scale FLR implementation. It aims to generate climate and biodiversity benefits and achieve human well-being. The FLR Implementation Hub will consist of an Implementation Technical Support Unit (ITSU) that coordinates the Hub's overall strategic direction and operations and the three main work packages:

1. Increase the levels of finance available for enabling policies that support public and private FLR investments – Investment Preparedness.
2. Strengthen capacity to plan, implement, and monitor FLR interventions, their biodiversity benefits, associated carbon stocks, and livelihood creation across various landscapes and contexts – Capacity Development.
3. Facilitate increased private-sector engagement and investable project pipeline in restoration action from the direct supply chain or impact investments – Private Sector Mobilization and Engagement.

There are six countries of implementation: Brazil, Colombia, Madagascar, Peru, Tanzania, and Uganda.

The FLR Hub works on the basis and understanding of the 10 Principles for ecosystem restoration for the United Nations Decade on Ecosystem restoration 2021–2030 (UN-DEE) and the guidance developed by the Decade Science Task Force (STF).

### **2. Objectives of the Consultancy**

**To analyze the potential financial mechanisms and funding sources (public and private) available for each of the selected landscapes in the six countries focusing on assessing investment flows and investment volumes of potential programs/partners.**

Specific objectives:

- Mapping of available national public sector programs and incentives for FLR-linked business activities (including state banks products).
- Mapping the available private sector (impact) investment funds/facilities (their technical assistance facilities, if applicable) for FLR-linked business activities for which the countries and sectors are eligible.
- Mapping of available international programs/facilities/multilateral funds and incentives for FLR-linked business activities for which the countries and sectors are eligible.
- Investigate potential impacts that broad FLR investments will have on local and national markets by altering land-use patterns.
- Analysis of investment risks of the selected countries.

### **3. Scope of the Study**

The study will be conducted as desktop analysis complemented by virtual interviews to achieve the objectives presented above. The scope includes a set of landscapes to be pre-defined in the six countries of implementation. The consortium partners will provide the contractor with a pre-selected list of landscapes per country. The study requires close collaboration with the project team, IUCN, WWF, and WRI.

### **4. Deliverables**

- An inception report detailing the tools and methodology for the study as well as a timeframe.

- (1) Report in word and PDF; (2) PowerPoint presentation with key findings; (3) Excel database that includes the scoring of FLR – readiness against the criteria for each country and about the selected landscapes.
- Draft versions of (1), (2), and (3) to be delivered to IUCN to request comments, feedback, and recommendations before finalizing.
- Final versions of (1), (2), (3). Any additional round of final comments of the technical team is to be included.
- All materials should be delivered in English.

## 5. Timeline

- The total duration of the work will be tentatively from 15<sup>th</sup> December to 15<sup>th</sup> March 2022.
- Draft versions: 6-8 weeks
- Feedback round: 2 weeks
- Final versions: 2 weeks
- Final comments: 5 days
- Submission of final versions: 3 days

The exact dates for the tasks listed above will be determined together with the selected consultants.

## 6. Cost

Maximum up to 20, 000 EUR including all the costs and taxes, if applicable.

## 7. Requirements/Qualification

A consultant/firm with diverse skills and qualifications including:

- Qualification 1 – track record on the execution of similar studies in Latin America and Africa.
- Qualification 2 – education and technical capacity of the consultant or the team of consultants on financial mechanisms and funding sources forest landscape restoration

## PART 3 – THE EVALUATION MODEL

The selection criteria will consist of a technical and financial component. A weighting will be provided to each component as follows: Technical Weighting Factor 90%, Financial Weighting Factor 10%, with the total score a combination of these two percentages.

The evaluation of proposals shall be carried out exclusively with regards to the evaluation criteria and their relative weights specified in the table below:

<b>Evaluation Criteria</b>	<b>Maximum attainable points</b>
1. General qualification of the experts- experience and educational background	30
2. Qualification of the experts related to FLR and the similar governance structures	30
3. Quality of technical proposal	30
4. Price score	10
<b>Total score</b>	<b>100</b>

A Price Score (PS) is assigned to all Proposals applying the following formula:

$$PS = 10 \times LP/PP$$

Where:

PS is the Price Score of the offer under evaluation;  
10- is the maximum score in points obtainable in the Price evaluation;  
LP is the value of the lowest Budget (a sum of the Staff Input Budget and the Expenses Budget) offered by all Proposals in the Price evaluation;  
PP is the value of the Budget (a sum of the Staff Input Budget and the Expenses Budget) offered through the proposal under evaluation.  
The contract will be awarded to the proposal, which has obtained the highest total score.

## **PART 4 – INFORMATION TO BE PROVIDED BY PROPOSERS**

By participating in this RfP, Proposers are indicating their acceptance to be bound by the conditions set out in this RfP.

This Part details all the information Proposers are required to provide to IUCN. Submitted information will be used in the evaluation of Proposals. Proposers are discouraged from sending additional information, such as sales brochures, that are not specifically requested.

**Each of the following must be submitted as a separate document and will be evaluated separately.**

### ***4.1. Declaration***

Please read and sign the [Declaration](#) and include this in your proposal.

### ***4.2. Technical information/Service Proposal***

Proposers are required to submit the following details in their technical proposals:

1. A brief technical proposal (2-4 pages)
2. CV and summary of their previous technical work
3. Financial proposal

### ***4.3. Pricing information***

#### **Prices include all costs**

Submitted rates and prices are deemed to include all costs, insurances, taxes, fees, expenses, liabilities, obligations, risk and other things necessary for the performance of the Requirement. Any charge not stated in the proposal as being additional, will not be allowed as a charge against any transaction under any resultant Contract.

#### **Applicable Goods and Services Taxes**

Proposal rates and prices shall be exclusive of Value Added Tax.

#### **Currency of proposed rates and prices**

Unless otherwise indicated, all rates and prices submitted by Proposers shall be in Euro.

## **PART 5 – DEFINITIONS**

For the purposes of this Request for Proposal (RfP) the following definitions apply:

Contract	Means any contract or other legal commitment that results from this Request for Proposals.
Contractor	Means the entity that forms a Contract with IUCN for provision of the Requirement.
Instructions	Means the instructions and conditions set out in Part 1 of this Request for Proposals.
IUCN	Means IUCN, International Union for Conservation of Nature and Natural Resources.
IUCN Contact	Means the person IUCN has nominated to be used exclusively for contact regarding this Request for Proposals and the Contract.
Proposal	Means a written offer submitted in response to this Request for Proposals.
Proposer	Means an entity that submits, or is invited to submit, a Proposal in response to this Request for Proposals.
Requirement	Means the supply to be made by the Contractor to IUCN in accordance with Part 2 of the RfP.
RfP	Request for Proposals