



Request for Proposals (RfP) The governance structure of the Global Forest Landscape Restoration Implementation Hub

**IUCN Washington D.C.
Forest Landscape Restoration Implementation (FLR) Hub
Forest Conservation Program**

Issue Date: 22nd November 2021

Closing Date and Time: 8th December 2021; 23:59 EST

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PART 1 – INSTRUCTIONS TO PROPOSERS AND PROPOSAL CONDITIONS

1.1. About IUCN

IUCN is a membership Union uniquely composed of both government and civil society organizations. It provides public, private, and non-governmental organizations with the knowledge and tools that enable human progress, economic development, and nature conservation to take place together.

Headquartered in Switzerland, IUCN Secretariat comprises around 950 staff in more than 50 countries.

Created in 1948, IUCN is now the world's largest and most diverse environmental network, harnessing the knowledge, resources, and reach of more than 1,300 Member organizations and some 10,000 experts. It is a leading provider of conservation data, assessments, and analysis. Its broad membership enables IUCN to fill the role of incubator and trusted repository of best practices, tools, and international standards.

IUCN provides a neutral space where diverse stakeholders, including governments, NGOs, scientists, businesses, local communities, indigenous peoples organizations, and others, can work together to forge and implement solutions to environmental challenges and achieve sustainable development.

Working with many partners and supporters, IUCN implements a large and diverse portfolio of conservation projects worldwide. Combining the latest science with the traditional knowledge of local communities, these projects work to reverse habitat loss, restore ecosystems and improve people's well-being.

www.iucn.org
<https://twitter.com/IUCN/>

1.2. Summary of the Requirement

IUCN invites you to submit a proposal to conduct a study **'To assess and report potential governance structures conducive to demand-responsive systems and operations of the Global FLR Implementation Hub.'** IUCN will accept applications from individuals and organizations that can provide all services required. The applicants can find detailed Terms of Reference/description of the Requirement in Part 2 of this RfP.

1.3. The procurement process

The following key dates apply to this RfP:

RfP Issue Date	22 nd November 2021
RfP Closing Date and Time	8 th December, 2021, 23.59 EST
Estimated Contract Award Date	15 th December, 2021

1.4. Conditions

IUCN is not bound to enter into any contractual or other arrangements with any Proposer due to issuing this RfP. IUCN is under no obligation to accept the lowest priced Proposal or any Proposal. IUCN reserves the right to terminate the procurement process at any time before contract award. By participating in this RfP, Proposers accept the conditions set out in this RfP.

IUCN requires Proposers to refrain from corrupt and fraudulent/prohibited practices in participating in this procurement. To this end, Proposers must sign the "[Proposer's Declaration](#)" and include it in their proposal.

1.5. Queries and questions during the RfP period

Proposers are to direct any queries and questions regarding the RfP to the above IUCN Contact. Proposers should not contact any other IUCN personnel about this RfP.

Proposers may submit their queries no later than 30th November 2021, 17:00 EST.

As far as possible, IUCN will issue the responses to any questions, suitably anonymized, to all Proposers. If you consider the content of your question confidential, you must state this when the question is posed.

1.6. Amendments to RfP documents

IUCN may amend the RfP documents by issuing notices to that effect to all Proposers and may extend the RfP closing date and time if deemed appropriate.

1.7. Proposal lodgement methods and requirements

Proposers must submit their proposal to IUCN no later than 23.59 EST on 8th December 2021 by email to: chetan.kumar@iucn.org. The subject heading of the email shall be **[RfP –FLR Hub ITSU- [Proposer Name]**. Electronic copies are to be submitted in PDF and native (e.g., M.S. Word) format. Proposers may submit multiple emails (suitably annotated – e.g., Email 1 of 3) if attached files are deemed too large to suit a single email transmission.

Proposals must be prepared in English and the format stated in Part 3 of this RfP.

1.8. Late and Incomplete Proposals

Any Proposal received by IUCN later than the stipulated RfP closing date and time, and any incomplete proposal will not be considered. IUCN will make no allowance for any delays in transmission of the Proposal from Proposer to IUCN.

1.9. Withdrawals and Changes to the Proposal

Proposals may be withdrawn or changed at any time before the RfP closing date and time by written notice to the IUCN contact. No changes or withdrawals will be accepted after the RfP closing date and time.

1.10. Validity of Proposals

Proposals submitted in response to this RfP are valid for 90 calendar days from the RfP closing date.

1.11. Evaluation of Proposals

The evaluation of Proposals shall be carried out exclusively with regards to the evaluation criteria and their relative weights specified in part 3 of this RfP.

PART 2 – THE REQUIREMENT

1. Background

The Forest Landscape Restoration (FLR) Hub is a new partnership among the International Union for Conservation of Nature (IUCN), World Wide Fund for Nature (WWF), and World Resources Institute (WRI), in consultation with and supported by the German Government (BMU-IKI). The Hub is demand-responsive to countries, local stakeholders, and partners seeking to overcome FLR bottlenecks and build on success factors to accelerate and scale FLR implementation. It aims to generate climate and biodiversity benefits and achieve human well-being. The FLR Implementation Hub will consist of an Implementation Technical Support Unit (ITSU) that coordinates the Hub's overall strategic direction and operations and the three main work packages:

1. Increase the levels of finance available for enabling policies that support public and private FLR investments – Investment Preparedness.
2. Strengthen capacity to plan, implement, and monitor FLR interventions, their biodiversity benefits, associated carbon stocks, and livelihood creation across various landscapes and contexts – Capacity Development.
3. Facilitate increased private-sector engagement and investable project pipeline in restoration action from the direct supply chain or impact investments – Private Sector Mobilization and Engagement.

A Steering Committee will be established, and the FLR Implementation Hub will be providing support to Brazil, Colombia, Madagascar, Peru, Tanzania, and Uganda.

The FLR Hub works on the basis and understanding of the 10 Principles for ecosystem restoration for the United Nations Decade on Ecosystem restoration 2021–2030 (UN-DEC) and the guidance developed by the Decade Science Task Force (STF).

2. Objectives of the Consultancy

To generate information to support the design of a demand-responsive FLR Implementation Hub for countries seeking to accelerate and scale the implementation of FLR

Specific objectives:

- Provide actionable recommendations to the project team on the design of the FLR Implementation Hub.
- To determine a set of criteria on “what it means to be a demand-responsive FLR Hub” from the perspective of the ITSU and the six countries, building on successful examples and lessons learned from similar operations.
- Determine potential operational conditions of the Hub to facilitate demand-responsive action, building on successful examples and lessons learned from similar operations.
- Gather information and assess potential governance systems conducive to such a FLR Implementation Hub, building on successful examples and lessons learned from similar systems, including the Decade IKI Project/Multi-Partner Trust Fund, to design a governance arrangement that is lean and facilitative and able to give effect to the demand-responsive nature of the Hub.

3. Scope of the Study

The study will be conducted as desktop analysis complemented by virtual interviews to achieve the objectives presented above. This will include interviews with country partners. The study requires close collaboration with the project team, IUCN, WWF, and WRI.

4. Deliverables

- An inception note with a detailed approach and methodology approved by IUCN, WRI, and WWF.
- (1) Report in word and PDF; (2) PowerPoint presentation with key findings; (3) Excel database that includes the data of the interviews conducted.
- Draft versions of (1), (2), (3) to be delivered to IUCN to request comments, feedback, and recommendations before finalizing.
- Final versions of (1), (2), (3). Any additional round of final comments of the technical team is to be included.
- All materials should be delivered in English.

5. Timeline

- The total duration of the work will be tentatively from 15th December to 15th March 2022.
- Draft versions: 6-8 weeks
- Feedback round: 2 weeks
- Final versions: 2 weeks
- Final comments: 5 days
- Submission of final versions: 3 days

The exact dates for the tasks listed above will be determined together with the selected consultants.

6. Cost

Maximum up to 20, 000 EUR including all the costs and taxes, if applicable.

7. Requirements/Qualification

- Qualification 1 – track record on the execution of similar assessments of governance structures and operations.
- Qualification 2 – education and technical capacity of the consultant, or the team of consultants on systems thinking, governance analysis, setting up or advising on operational structures.

PART 3 – THE EVALUATION MODEL

The selection criteria will consist of a technical and financial component. A weighting will be provided to each component as follows: Technical Weighting Factor 90%, Financial Weighting Factor 10%, with the total score a combination of these two percentages.

The evaluation of proposals shall be carried out exclusively with regards to the evaluation criteria and their relative weights specified in the table below:

Evaluation Criteria	Maximum attainable points
1. General qualification of the experts- experience and educational background	30
2. Qualification of the experts related to FLR and the similar governance structures	30
3. Quality of technical proposal	30
4. Price score	10
Total score	100

A Price Score (PS) is assigned to all Proposals applying the following formula:

$$PS = 10 \times LP/PP$$

Where:

PS is the Price Score of the offer under evaluation;

10- is the maximum score in points obtainable in the Price evaluation;

LP is the value of the lowest Budget (a sum of the Staff Input Budget and the Expenses Budget) offered by all Proposals in the Price evaluation;

PP is the value of the Budget (a sum of the Staff Input Budget and the Expenses Budget) offered through the proposal under evaluation.

The contract will be awarded to the proposal, which has obtained the highest total score.

PART 4 – INFORMATION TO BE PROVIDED BY PROPOSERS

By participating in this RfP, Proposers are indicating their acceptance to be bound by the conditions set out in this RfP.

This Part details all the information Proposers are required to provide to IUCN. Submitted information will be used in the evaluation of Proposals. Proposers are discouraged from sending additional information, such as sales brochures, that are not specifically requested.

Each of the following must be submitted as a separate document and will be evaluated separately.

4.1. Declaration

Please read and sign the [Declaration](#) and include this in your proposal.

4.2. Technical information/Service Proposal

Proposers are required to submit the following details in their technical proposals:

1. A brief technical proposal (2-4 pages)
2. CV and summary of their previous technical work
3. Financial proposal

4.3. Pricing information

Prices include all costs

Submitted rates and prices are deemed to include all costs, insurances, taxes, fees, expenses, liabilities, obligations, risk and other things necessary for the performance of the Requirement. Any charge not stated in the proposal as being additional, will not be allowed as a charge against any transaction under any resultant Contract.

Applicable Goods and Services Taxes

Proposal rates and prices shall be exclusive of Value Added Tax.

Currency of proposed rates and prices

Unless otherwise indicated, all rates and prices submitted by Proposers shall be in Euro.

PART 5 – DEFINITIONS

For the purposes of this Request for Proposal (RfP) the following definitions apply:

Contract	Means any contract or other legal commitment that results from this Request for Proposals.
Contractor	Means the entity that forms a Contract with IUCN for provision of the Requirement.
Instructions	Means the instructions and conditions set out in Part 1 of this Request for Proposals.
IUCN	Means IUCN, International Union for Conservation of Nature and Natural Resources.
IUCN Contact	Means the person IUCN has nominated to be used exclusively for contact regarding this Request for Proposals and the Contract.
Proposal	Means a written offer submitted in response to this Request for Proposals.
Proposer	Means an entity that submits, or is invited to submit, a Proposal in response to this Request for Proposals.
Requirement	Means the supply to be made by the Contractor to IUCN in accordance with Part 2 of the RfP.
RfP	Request for Proposals